

2005 2006 2007 2008 2009

Year in Review



A steadfast community partner. Here to stay. Here for you.

1887 1888 1889 1890 1891

Our mission.

At Huntington Memorial Hospital, our mission is to excel
at the delivery of healthcare to our community.

Dear Friends — In 1893, just one year after Huntington Memorial Hospital was founded, the United States entered a period of severe recession that lasted for half a decade. Initially brought on by the failure of the United States Reading Railroad, the recession caused numerous workers to lose their jobs. Unemployment rates skyrocketed. Banking and the stock market collapsed. Currency plummeted. And the U.S. economy fell into disarray.

Since then, the nation has faced numerous financial challenges, including the Panic of 1907, the Great Depression, post-war and other recessionary periods, and the 1970s oil crisis, for example. But throughout these troubled times, Huntington Hospital has remained unswerving in its mission to deliver excellent healthcare to our community. *The hospital's resolute commitment to care continues in our current, troubled financial times.*

In such times, we feel particularly fortunate to enjoy the involvement of world-class leaders on our board of directors. Over the decades, such leadership has helped to guide, protect and preserve this hospital, ensuring its ability not simply to survive but to thrive. In fact, the expert input of all board members over many years, combined with prudent management of contributed funds and earned income, enables us to remain *the healthcare provider of choice* — for physicians and for the patients they serve.

As you may already know, while the hospital is burdened by the economic ills that are impacting us all, it is still required to provide care to anyone in need. These circumstances, coupled with investment losses and an onerous litigation settlement, have forced us to make some difficult decisions. In particular, they have forced us to defer some capital projects until a more favorable time. We are, however, moving forward to meet our region's most pressing healthcare need — the expansion and reconfiguration of our Emergency & Trauma Center. In these challenging times, the support of our community is even more important than ever before and we are grateful to all those of you who, despite this economic climate, continue to provide generous support to Huntington Hospital — so that it will remain *here to stay...here for you.*



Stephen A. Ralph
President and CEO



1897 1898 1899 1900 1901



Investing in our community's health. At Huntington Memorial Hospital,

we take the health of our communities seriously. Each year, we make significant investments in a wide range of above-and-beyond services benefiting local residents — providing care for the uninsured, offering health screenings and health education, and operating health programs that are unreplicated elsewhere in our region.

Above and beyond. In return for tax-exempt status, not-for-profit hospitals are required by the Internal Revenue Service to provide charitable benefits to the communities they serve. But a recent report about nonprofit hospitals, based on a two-year study conducted by the IRS, considers the question of whether community hospitals provide *enough* benefits to justify their tax-exempt status. It is a complex question, since the IRS provides no guidelines regarding minimum community benefit requirements — or, indeed, what activities *qualify* as community benefit. (California is one of just a handful of states across the nation that provide some guidelines in this regard — but without a nationwide standard, it is all but impossible to determine *how much* nonprofit hospitals should be expected to spend, and on *what kinds* of activities.)

According to the IRS report, nonprofit hospitals expend an average of nine percent of their revenues annually on costs related to community benefit. At Huntington Memorial Hospital, driven by our mission to excel at the delivery of healthcare to our community, we go above and beyond the average, however: In 2007 (the most recent year for which data is available), our hospital provided \$44.7 million — 9.6 percent of our revenue — in community benefits formally recognized by the State of California, including \$31 million in charity (unreimbursed) care. But our investment in the health of our community far exceeded this total as we provided an additional \$32.4 million in care to patients whose costs were not fully covered by Medicare. We also provided \$51.6 million in unduplicated services to our region — vital healthcare services not otherwise available here, including trauma care, geriatric psychiatric services and a regional level-III neonatal intensive care unit.

Huntington Hospital is particularly mindful of our mission — and our role as a nonprofit hospital — in the current economic environment. More people than ever are falling through the cracks in the healthcare system. And the demand for care among patients with no source of reimbursement is growing. Residents in our region rely on us to provide the highest-quality care possible — at times it is most needed. And we, in turn, rely on the generous support of community members to provide the above-and-beyond care for patients that remains the hallmark of our hospital.

Aging, independently. In 2008, Huntington Senior Care Network helped coordinate essential in-home care services for more than 1,000 seniors and disabled adults in the San Gabriel Valley. In addition, SCN's resource center responded to more than 4,300 phone requests for information and referrals, helping elderly local residents — and the family members and professionals who care for them — to obtain information and assistance to improve their lives.

SCN's registered nurses and social workers make a difference to seniors in need (75 percent of their clients are low-income). Whether helping a senior to keep track of her medications, linking him to additional healthcare and community services, accompanying her to physician visits (when

Huntington Memorial Hospital has faithfully served residents of the San Gabriel Valley since 1892, thanks in part to the early generosity of benefactor Henry Edwards Huntington, opposite.



**FOR THE
COMMUNITY,
FROM THE
COMMUNITY.**

Senior Care Network's essential supportive services for our region's seniors and disabled adults are supported in part by sales at the Huntington Collection, a one-of-a-kind antiques and collectibles store located in Pasadena — as well as by donations from generous community partners.

needed), or ensuring that needs for food and other basics are met, these dedicated staff are enhancing local seniors' ability to manage their health conditions... while continuing to live safely and independently. Services are available at the client's own home, as well as through telephone consultation.

Over the course of 2008, SCN also continued to provide a broad range of health-related education for community seniors. And it also provided support groups for individuals caring for an elderly loved one, as well as an internship program preparing professionals for careers in geriatric social work.

From hospital to home. According to a recent study by the University of Colorado Health Sciences Center, more than one in 10 seniors who receive inpatient hospital care need to be rehospitalized within 30 days of their initial stay. And the ratio increases to more than one in three within 180 days. The study also highlights the high percentage of seniors who have difficulties managing their medications — exacerbating risk for readmission to the hospital.

Huntington Memorial Hospital and Senior Care Network (SCN) were selected to join nine other participants in a yearlong initiative that tested ways of further improving the transition home from the hospital for seniors and disabled adults in California. The effort, known as the Coleman Care Transitions

Intervention, was funded by the California HealthCare Foundation. Its overarching goal: to help keep seniors well and thus reduce the need for rehospitalization. Project staff worked closely with transitioning patients and their families, helping them understand their health records, manage their medications safely, and identify “red flags” that could indicate a worsening health condition. The project also helped train patients to be more effective in advocating around their own healthcare needs — and in obtaining the necessary follow-up care from primary care physicians and specialists.

Lois Zagha, LMFT, a clinical supervisor at SCN, notes that the effort offered a “tremendous benefit” for patients by coaching them as they moved from hospital to home. “Through education, coaching and role play,” she says, “we helped patients develop the confidence to actively manage their conditions and ask their doctors the right questions.”

Left: Breast cancer survivors, family members and Huntington Memorial Hospital staff joined together for *Think Pink!*, an event designed to honor survivors and raise awareness regarding the importance of early detection. **Opposite page:** Lois Zagha, LMFT, a clinical supervisor at Huntington Senior Care Network, is part of a team of registered nurses and clinical social workers who provide essential services for local seniors, helping them to manage their health and live independently.



Think Pink! Devon Williams Bishop felt a sense of pride — and gratitude — as she joined hands with 400 fellow breast cancer survivors, their loved ones and Huntington Memorial Hospital staff, who gathered outside the hospital on October 1 (the first day of Breast Cancer Awareness Month). It was something more than a sense of joy at her own survival that lifted Devon’s spirits. “It was incredibly impactful that we survivors were joined by so many staff from Huntington Hospital,” she says. “It was a voluntary event for hospital staff, but they all went out of their way to make us feel unique and special.”



1919 1920 1921

The event, *Think Pink!*, paid tribute to the hospital’s many breast cancer survivors, while simultaneously publicizing the importance of early detection. Devon and other participants — wearing t-shirts emblazoned with the words *Think Pink!* — formed a human chain that stretched along California Boulevard from Pasadena Avenue to Fair Oaks Avenue. Passing motorists and pedestrians demonstrated their support via honks and cheers.

Devon, who received lifesaving treatment at Huntington Hospital, says that she was initially reluctant to participate in *Think Pink!* activities. “When I finished treatment, breast cancer was something I’d put behind me,” she says. “I was ready to move forward with my life. I was a survivor.”

In gratitude for the extraordinary care she received at Huntington Hospital, however, Devon ultimately chose to get involved. “For me, the choice of Huntington Hospital for my breast cancer care was very personal,” she says. “Each of my doctors was recommended personally to me by someone I trusted. They were all kind and compassionate — and the best in their field.” And *Think Pink!* further increased her admiration for Huntington Hospital and its commitment to the community. “No woman who drove by that day could help but think, ‘I need to get a mammogram,’” she says.

Breaking ground. Huntington Memorial Hospital has embarked upon an essential campaign to expand and reconfigure our Emergency & Trauma Center. With almost 70 percent of needed community support committed by the end of 2008, construction is proceeding.

Phase I construction, completed on October 31, included installation of underground utilities and creation of temporary ambulance parking. Also included was the rerouting of Fairmount Avenue — including moving curbs and gutters, light poles and a fire hydrant, among other features — to make way for the expanded Emergency & Trauma Center’s larger footprint. Phase-II construction work commenced on December 8, 2008. During this phase, we will create the foundation work to support the larger facility (already underway), and build out the facility itself.

In the future, two additional phases — involving essential upgrades to existing areas and care technologies — will further ensure that the hospital can accommodate an increasing number of patients while simultaneously reducing wait times for care.

Thanks to outstanding community support to date, expansion and reconfiguration of Huntington Memorial Hospital’s Emergency & Trauma Center is already well underway.



\$80
\$70
\$60
\$50

THE GIFT OF LIFE. We are deeply grateful to the many generous donors who, as of December 31, 2008, had collectively committed \$55.8 million in gifts and pledges toward the \$80-million campaign for essential expansion and reconfiguration of Huntington Memorial Hospital’s Emergency & Trauma Center. The project is of lifesaving significance — and remains dependent upon private community support for success.



Carla Partma, RN, BSN, PHN, left, and Kathy Eastwood, RN, BSN, provide health screenings, education and other important services to residents of the San Gabriel Valley through Huntington Memorial Hospital's community outreach department.

Early Detection Saves Lives. A host of free community health screenings, flu shots, and wellness education were provided through Huntington Memorial Hospital's community outreach department in 2008 — along with referrals that helped hundreds of uninsured, underserved and medically frail community residents access care.

Lillian Mah and her husband, Dennis, regularly take advantage of screening services offered at the South Pasadena Senior Center, for example. "We go every month," Lillian notes, "and we love it." In fact, Dennis is one of many local residents whose lives may well have been saved or prolonged thanks to the program.

As a result of screening provided by Kathleen Eastwood, RN, BSN, one of the hospital's community outreach nurses, Dennis learned he had high blood pressure. Obtaining this information allowed him to pursue treatment to regulate his condition, in turn reducing his risk for deadly stroke or heart attack. "Without the screening," Lillian says, "we just wouldn't have caught it."

Patricia Menchaca, a social services coordinator at Pilgrim Tower North — an independent-living facility for elderly and disabled low-income individuals in Pasadena — has also seen the benefit of community outreach screenings firsthand. When community outreach nurse Carla Houser Partma, RN, BSN, PHN, screened one of Pilgrim Towers' senior residents, she identified that he had critically elevated blood pressure. She arranged for him to be rushed to emergency care at Huntington Hospital where an aortic aneurysm was diagnosed — and lifesaving care provided. "Without the help of Carla and this program, he would have died," says Patricia.



BY THE NUMBERS. *In 2008, Huntington Memorial Hospital's community outreach department provided essential blood-pressure and diabetes screenings for more than 1,000 community residents, including many seniors and disabled adults. The program also provided free flu shots for approximately 3,500 adults, as well as education and outreach services for an additional 5,000 local residents through health fairs and other community events (including the Jet Propulsion Laboratories' Health Fair and the Black History Parade and Festival).*

Services were provided at locations throughout the community — including the Villa Parke and Jackie Robinson community centers; Altadena, Pasadena and South Pasadena senior centers; Pilgrim Towers; and 15 churches and the synagogue in our service area. By delivering our care beyond the hospital's walls and into other facilities and areas where community residents gather, we reached many individuals who would otherwise lack access to care.

To ensure adequate follow-up, patients seen through our screening services are referred to a variety of care programs as needed. These include Huntington Hospital's own Ambulatory Care Center and Healthy Eating Lifestyle Program, as well as programs offered by other community providers.



A STARRING ROLE IN COMMUNITY HEALTH.

*Most people pair a movie with dinner. But last May, members of the community had the opportunity to pair film screenings with health screenings, thanks to an innovative partnership between Huntington Memorial Hospital's community outreach department and the Pasadena Central Library. In honor of Health Month at the library, community members who attended the library's free weekly movie events were also able to receive free blood-pressure and diabetes screenings — along with wellness counseling — provided by registered nurses from the hospital's community outreach department. Huntington Hospital's community outreach nurses even helped to choose featured films for the month, including *The Doctor* — a 1980s movie filmed in part at Huntington Hospital itself.*



MAKING A DIFFERENCE.

Huntington Memorial Hospital's essential blood-pressure and diabetes screening services for low-income community residents are made possible in part through a generous grant from the Good Hope Medical Foundation. Other vital community outreach programs are supported by UniHealth Foundation, the Kathrynne Beynon Foundation and the Pasadena Respiratory Health Foundation, as well as by generous individual donors.

Smoking Stinks! Students from several local middle schools received a firsthand warning about secondhand smoke during a November field trip to Huntington Memorial Hospital, as part of the hospital's outreach efforts during Lung Cancer Awareness Month. Students walked to the Huntington Hospital campus from nearby schools wearing t-shirts that declared, "Smoking Stinks!" At the hospital, they enjoyed lunch and a presentation by Robbin Cohen, MD, MMM, cardiothoracic surgeon and medical director of the Lung Center at Huntington Hospital.

Dr. Cohen highlighted the connection between smoking and lung cancer. He also informed his young audience about the sophisticated marketing campaigns that tobacco companies use to target youth. As a result, students left with a greater awareness of the risks involved in smoking — and of how to see the real truth in advertising.

Generations of care. Frederic Joseph Gaspard, MD, was a physician at Huntington Memorial Hospital during World War II. His son, Donald Gaspard, MD, medical director of trauma services at the hospital, has practiced here for 40 years. And his grandson, Scott Frederic Gaspard, MD, is a fourth-year resident at the hospital.

For the Gaspards and a number of other Huntington Hospital physicians, our tradition of care to the community holds an extra layer of significance, as it is interwoven with their own family's history of providing care here.

Todd Dietrick, MD, for example — an orthopedic surgeon at the hospital — feels lucky to have followed in his father's footsteps to become part of the hospital's close-knit community. "Huntington Hospital is more than just a place to go when you get sick," he says. "It's a hospital that likes to take care of its community. And the community rallies around the hospital as well."

This theme of interconnectedness is also emphasized by obstetrician-gynecologist James A. Macer, MD, FACOG, whose father, George A. Macer, MD, practiced the same specialty here. "It's important for our community to know that Huntington Hospital is committed to making innovative technology available to surgeons and patients to ensure the best of care," he says. "We all realize that healthcare is expensive and reimbursements are horribly inadequate, so the hospital and its community literally work *together* — and that's what allows us to do what's best for patients."

"The hospital has excellent physicians and offers the expertise of a university hospital — with the personality of a community hospital," adds Thomas G. Harris, MD, who, along with his father, Thomas L. Harris, Jr., MD, practices orthopedic surgery at the hospital. But, he emphasizes, superior care does not go hand in hand with a superior attitude here. "Physicians at Huntington Hospital lack any kind of ivory tower mentality," he says. "And most of us live right here in the community ourselves."

Robbin Cohen, MD, MMM, cardiothoracic surgeon and medical director of the Lung Center at Huntington Memorial Hospital, delivered a warning to local middle school students about the dangers of smoking. The event, *Smoking Stinks!*, was part of Huntington Hospital's outreach to the community during Lung Cancer Awareness Month.

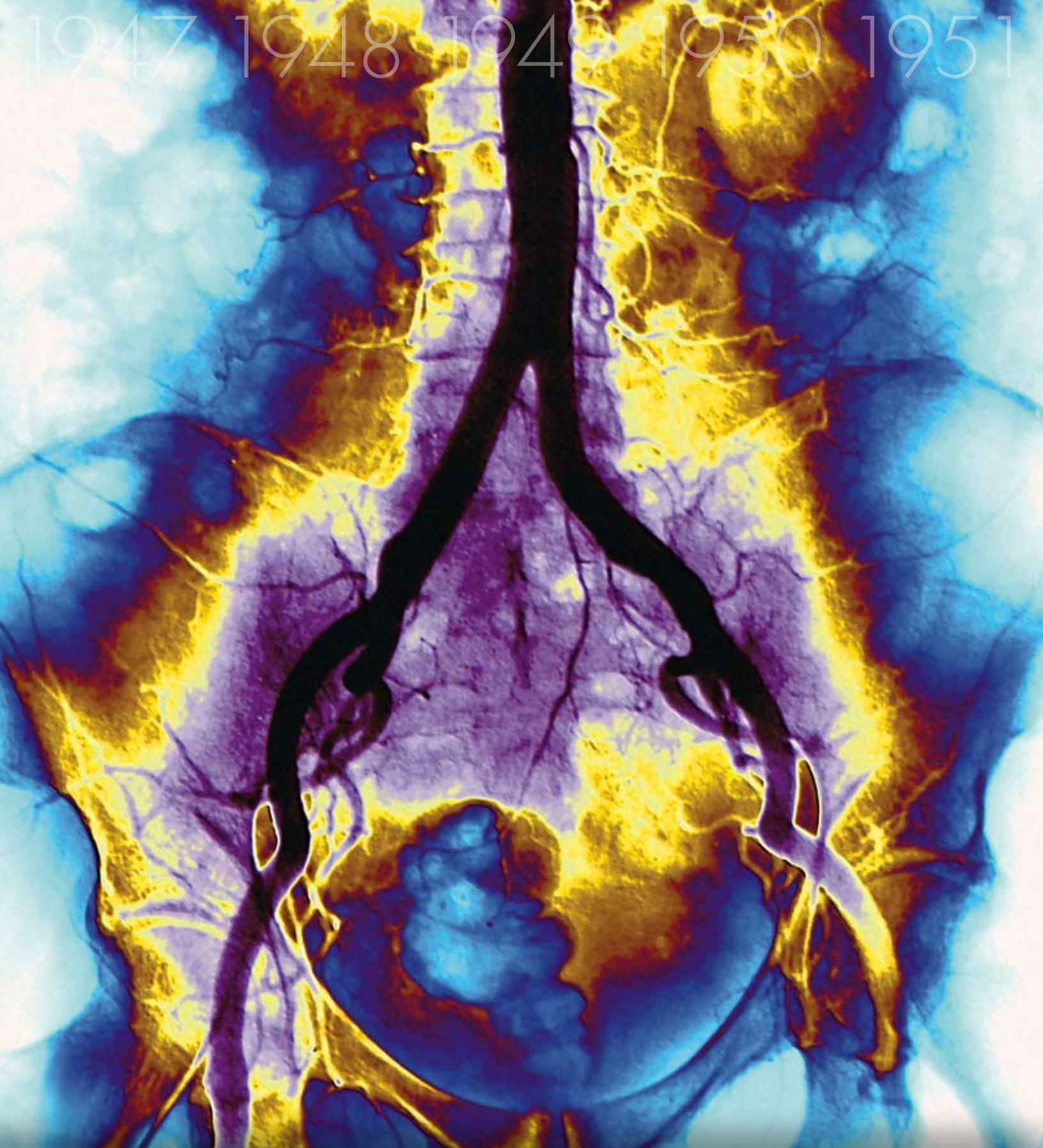




“Huntington Hospital is a giant among hospitals,” says Dr. Donald Gaspard. In addition to its partnership with the community, its superlative clinicians and advanced medical technologies, he points to the hospital’s graduate medical education program as a further key to excellence. The program, he notes, promotes superior education and training through small classes of closely supervised residents — translating into a higher level of patient care. “The program is good for the community and good for patients. It’s raised the level of care in our region,” he notes.

And as a result of such excellence, “I’ve never considered working at another hospital,” says Dr. Thomas G. Harris, summing up the admiration he and his colleagues feel for Huntington Hospital. “It has always been my top choice.”

Donald Gaspard, MD, left, medical director of trauma services at Huntington Memorial Hospital, has been on the medical staff here for 40 years. His father was a physician at the hospital during World War II, and now his son, Scott Frederic Gaspard, MD, right, is in the fourth year of his general surgery residency here.



1947 1948 1949 1950 1951

Innovations in healthcare. As a key component of Huntington Memorial Hospital's mission — to excel at the delivery of healthcare to our community — we are deeply committed to providing our patients access to the most advanced medical services available. We believe that the availability of highly qualified clinicians with access to leading-edge technology translates directly into saved lives. *Mission accomplished.*

Ahead of the curve. In fall 2008, Howard Kaufman, MD, medical director of Huntington Hospital Cancer Center, became the first surgeon in California to perform a new procedure, known as single-port access surgery, to treat patients with colon cancer and advanced precancerous colon polyps. The minimally invasive surgery allows surgeons to remove the involved segment of colon through just one small incision, using a tiny video device to guide their work.

Traditionally, surgeries for colon and colorectal cancer have required a large incision across the abdomen. However, in recent years, surgeons have begun to utilize video technology to make treatment less invasive. Huntington Memorial Hospital has been at the leading edge with regard to the technique — known as laparoscopic surgery: At a time when fewer than one-third of operations for colon cancer in the United States are carried out using these minimally invasive approaches, fully 88 percent of elective colon cancer surgeries at Huntington Hospital are performed in this manner. The minimally invasive nature of the procedures can lead to significantly enhanced outcomes and comfort for patients.

The groundbreaking, single-port surgeries performed by Dr. Kaufman are even *less* invasive for patients, and can offer both health-related and cosmetic benefits. “Minimally invasive procedures are associated with shorter lengths of stay in the hospital, less pain and quicker return to normal activity,” Dr. Kaufman explains. “The single-port process is even less invasive than prior techniques. It involves only one small incision. As a result, there’s much less scarring, and having fewer wounds reduces the chance of infection. Such minimally invasive techniques,” he adds, “continue to transform the surgical experience for patients at Huntington Hospital.”

Opposite page: Physicians at Huntington Memorial Hospital removed an obstructive blood clot from an artery in patient Denise Gallo’s brain, with the help of leading-edge Penumbra technology.



NOTEWORTHY ACHIEVEMENTS. *Caring for patients with multiple forms of cancer, Huntington Memorial Hospital is a leader in the field, where patients have access to expert treatment across all branches of medical, surgical and radiation oncology. Huntington Hospital Cancer Center enjoys affiliation with physicians from the University of California, Los Angeles; City of Hope; and the University of Southern California. It is accredited with commendation as a Comprehensive Community Cancer Center by the American College of Surgeons’ Commission on Cancer. Additional distinctions include:*

- *Named a Best Practice Care Model by the Advisory Board Oncology Roundtable.*
- *Affiliated with the world-renowned Seattle Prostate Institute (first West Coast affiliate).*
- *Ranked by patients in the 93rd percentile with regard to patient satisfaction, compared with other California hospitals.*
- *Classified as “superior” by the National Cancer Institute.*

Right: Denise Gallo survived a potentially fatal stroke thanks to the expertise of Huntington Memorial Hospital physicians and the advanced capabilities of the Penumbra System, which was used to remove a blood clot from her brain. **Opposite page, left:** Huntington Memorial Hospital neurosurgeon and neurointerventional specialist Ian Ross, MD, matches advanced skills with sophisticated medical technologies to provide lifesaving care for stroke patients. **Opposite page, right:** Physicians and guests at Huntington Memorial Hospital observe a demonstration of some of the lifelike qualities of the hospital's new teaching tool — a full-size patient simulator fondly known as iHoward.



IMPACTFUL PHILANTHROPY.

Ellen and David Lee provided an important early gift toward creation of the new, state-of-the-art Stroke Center at Huntington Memorial Hospital. "We see our support as seed funding for this important work," Ellen says, "And — because of the high incidence of stroke — we expect the work to be of significant impact to stroke victims in our community."

Right medicine, right place, right time. When 34-year-old Denise Gallo was rushed to the emergency room at Huntington Memorial Hospital, caregivers quickly determined she was experiencing a stroke. An MRI identified an artery in her brain that was blocked by a blood clot, causing decreased blood flow. Denise risked grave, permanent disability — or even death.

Huntington Hospital neurosurgeon and neuroendovascular specialist Ian Ross, MD, knew that he had to work fast. Using the Penumbra System, an advanced clot-removal device approved in December 2007 by the Federal Drug Administration (FDA), he was able to operate on Denise's brain to save her life — and her *quality* of life.

The Penumbra System — a new generation of clot-removal technology — allows neurointerventional specialists such as Dr. Ross to introduce a special tool into the obstructed blood vessel and gently aspirate away clots, allowing for renewed blood flow to the area. The surgeon can select a tool that best matches the size of the blocked blood vessel, making the Penumbra System both extremely flexible and precise in use. A recent clinical trial showed that the rate of revascularization — or renewed blood flow — for occluded vessels opened by the Penumbra System is 81.6 percent, as compared to a 48.2-percent revascularization rate for vessels from which clots were removed using other procedures. This study also showed that risk for serious adverse effects during the clot-removal process were significantly lowered through use of the Penumbra System.

In Denise's case, Dr. Ross selected the appropriate tool and introduced it through an artery to remove the clot from her brain. (A second clot identified during the procedure was removed with a clot-dissolving drug.) "Huntington Hospital's neurointerventional equipment is now on par with that anywhere else on the West Coast," Dr. Ross says. "And we continue to have a fantastic team of dedicated professionals interested in delivering safe, timely and effective treatment for victims of stroke and other neurologic emergencies."

Denise's life was saved by the right medicine at the right place at the right time. Factors coming together to save her life included recent FDA approval of the Penumbra System, Huntington Hospital's commitment to leading-edge technology, and the superb, prompt care provided by our physicians. In addition, Denise subsequently benefited from intensive physical, occupational and speech therapy services provided by the hospital's inpatient rehabilitation program. As a result, she was able to walk out of the hospital within days — looking forward to a healthy future.



FURTHER IMPROVING STROKE CARE. *Huntington Memorial Hospital introduced a new and vital position — stroke care coordinator — to its stroke team in 2008. Our new stroke care coordinators will work closely with other hospital staff, including nurses and physicians, to care for stroke patients and their families on our care campus. In addition, they will provide important education and outreach services for community residents, helping them identify signs and symptoms of stroke and obtain essential preventive services.*

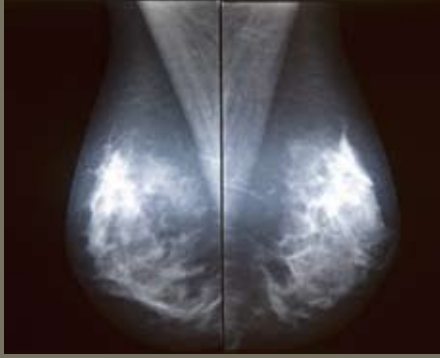
During 2008, care coordinators performed significant community outreach through a series of educational lectures, held at community locations throughout the Pasadena area. They also offered hospital staff additional training regarding stroke-related issues.

Into the future, these staff members will continue to work closely with Arbi Obanian, MD, medical director of the hospital's new stroke center, to provide education and outreach to patients and community residents. Through their work, they are expected to touch the lives of approximately 500 patients and 1,000 additional community residents each year.



He's a simulator, not a dummy. Residents in the graduate medical education program at Huntington Memorial Hospital have a new “patient” on which to practice their lifesaving skills: a full-size patient simulator named iStan. Despite his given name, however, iStan is affectionately known as iHoward at Huntington Hospital, in gratitude for a generous endowment gift from Nan and Howard Schow, supporting graduate medical education here.

iHoward's body functions closely mimic those of a human being. He has realistic skeletal structure, skin, breathing patterns and bodily secretions. He breathes, he coughs... he even bleeds. And the wirelessly operated simulator comes preloaded with dozens of teaching scenarios, ranging from a cardiac arrest to a ruptured spleen. Representing the very latest in medical teaching technology, iHoward is allowing medical and surgical residents at Huntington Hospital to practice their response to numerous patient scenarios — and to improve their care skills.



PATIENTS GIVE THUMBS-UP.

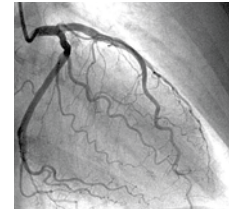
Huntington Memorial Hospital's radiation oncology department ranked in the top one percent among California hospitals in customer satisfaction in 2008. Results are based on the respected Press-Ganey scale, which evaluates patient responses to questions regarding scheduling/registration, symptom management, response to their personal needs ("staff addressed my emotional needs," "staff included me in treatment decisions," etc.) and other aspects of care at the hospital.

Under the guidance of Ruth Williamson, MD, the hospital's medical director of radiation oncology and of Constance G. Zaborik Breast Center, the department's team of radiation oncologists, nurse navigators, symptom managers, social workers, administrative staff and certified oncology dietitians work closely together to provide patients with seamless, high-quality care. And their efforts have certainly succeeded!

Priscilla Gamb, director of volunteer and customer services at Huntington Hospital, notes that the high patient-satisfaction ratings are a direct reflection of the personalized care provided by the radiation oncology team. "Every member of the staff," she says, "continues to focus on activities that we know to correlate most directly with patient satisfaction."



Above: Huntington Memorial Hospital staff can provide even better care to regional heart patients today, thanks to the advanced capabilities of the hospital's new catheterization laboratory.



**STATE-OF-THE-ART
GENEROSITY.**

The essential expansion and modernization of the catheterization laboratory at Huntington Memorial Hospital was made possible through a significant leadership gift from the Henry L. Guenther Foundation. Thanks to this generous support, patients at Huntington Hospital can receive state-of-the-art diagnosis and treatment for a broad range of cardiac and cardiovascular conditions.

The cardiovascular system — digitally. Physicians at Huntington Memorial Hospital can now rely on crystal-clear images to assist them in diagnosing and treating cardiac abnormalities, thanks to the hospital's new and expanded catheterization laboratory — a state-of-the-art, all-digital environment. The first phase of the laboratory's expansion and modernization, completed in December 2008, included creation of two new catheterization suites. One of these is equipped for cardiac and the other for cardiovascular procedures.

In both suites, advanced digital technology is permitting our physicians to view smaller blood vessels than previously possible — especially important in women's heart care. This newer technology also provides a clearer view of the patient's entire coronary system — available in one view, without panning. As a result, diagnostic review is enhanced and physicians have even more precise information than before possible, to guide treatment. The cardiovascular suite represents an addition to the hospital's previous capacities — bringing physicians a clear view of blood vessels outside the heart itself.



Above: Oncology nutritionist Leah Kurihara, RD, CSO, is an integral member of Huntington Memorial Hospital's comprehensive cancer care team. She works to create customized nutrition plans for patients with cancer, enhancing their quality of life. **Opposite page:** Advanced "giraffe" incubators at Huntington Memorial Hospital allow physicians to provide the highest quality of care for fragile newborns.

Updates to the catheterization laboratory have also significantly increased patient comfort and convenience. And new data-management technology here provides for electronic storage of all patient records. This reduces the amount of time physicians must spend on administrative tasks, freeing more time for direct patient care. In addition, it allows staff to transmit confidential patient data to others areas of the hospital, including the Emergency & Trauma Center, to speed care.

The final phase of catheterization laboratory modernization will be completed by the end of June 2009, with the addition of a third catheterization suite, equipped for both cardiac *and* cardiovascular procedures.

Healthy eating on the path to recovery. Oncology dietitian Leah Kurihara, RD, CSO — a 25-year team member at Huntington Memorial Hospital — embodies the hospital's commitment to superlative care for cancer patients. In 2008, Leah became one of an inaugural group of just 74 registered dietitians nationwide to achieve board certification as a specialist in oncology nutrition. The certification, provided by the Commission on Dietetic Registration (the credentialing agency for the American Dietetic Association), recognizes registered dietitians with at least 2,000 hours of professional experience in the field of oncology dietetics.



Leah is an integral member of Huntington Hospital’s comprehensive cancer care team. She serves patients with a variety of diagnoses on an outpatient basis, working closely with each to create a customized nutrition plan. Her work helps patients battle their disease and maintain the highest possible levels of fitness and well-being.

“Being a part of the cancer care team at Huntington Hospital — helping patients with nutrition, symptom management and recovery — can be challenging,” says Leah, “but it’s also extremely rewarding. Providing patients with credible, evidenced-based nutrition information while they’re undergoing cancer therapy can make a real difference.”

A cocoon of care. Thanks to the contributions of many generous donors, Huntington Memorial Hospital’s neonatal intensive care unit is now better equipped than ever before to take care of fragile newborns. In 2008, the NICU purchased two advanced “giraffe” incubators. This state-of-the-art technology allows caregivers to carry out a host of diagnostic and care procedures *without* removing the infant from the incubator. The 2008 purchase brought the NICU’s total to 10 of these new machines, and funds are already in hand to purchase the remaining two machines needed for future care.

Ricardo L. Liberman, MD, medical director of the NICU, confesses that, at first, he was skeptical about the claims made regarding giraffe incubators’ capabilities. “But now, I wouldn’t

know what to do without them!” he says. “They’re a spectacular invention...a tremendous asset to our unit — and to the babies in our care.”

Approximately 500 fragile infants are admitted to Huntington Hospital’s NICU each year. And, says Jean L. Maines, RN, NICU department manager, some 70 percent of these babies rely on an incubator for oxygen support and warmth. “By reducing the need to move them, these new incubators reduces stress on already fragile infants,” Jean says. “They provide a comfortable, nurturing environment for our tiniest patients.”

ECMO expertise. Before she was born, Madisyn Doman was diagnosed with a diaphragmatic hernia. This birth defect involves an abnormal opening in the baby’s diaphragm, allowing abdominal organs to press up into the chest cavity. Madisyn’s parents, Abby and Matt, were told that Madisyn may require treatment using extracorporeal membrane oxygenation (ECMO) technology — which can provide cardiac and respiratory support for extremely fragile newborns until their own heart and lungs begin to function independently.

The Domans chose Huntington Memorial Hospital for Madisyn’s delivery and treatment after thoroughly researching other area hospitals that offer ECMO services. “We were very impressed by Huntington Hospital’s experience treating kids with diaphragmatic hernias,” says Abby. “The staff were knowledgeable and thorough in explaining the hospital procedures step by step,” she adds.

Huntington Hospital’s ECMO expertise is the result of many years of experience: In 1985, the hospital became the first medical center west of the Mississippi River — and only the seventh in the world — to introduce ECMO technology into its neonatal intensive care unit. Today, the hospital still stands as a leader in the field, with a survival rate for ECMO patients that significantly exceeds the average across the 118 ECMO centers available worldwide.

It is thanks in large part to community support that Huntington Hospital is able to employ such advanced technologies — making us the hospital of choice for families like the Domans, who require the very best of medical care. “They were kind and compassionate,” Abby says of the hospital’s caregivers, “and they made us feel truly comfortable throughout the whole process.”



NICU PARTNERS. *Advanced incubators at Huntington Memorial Hospital are bringing an extra measure of comfort and safety to our region’s most fragile patients. Their purchase was made possible thanks to generous contributions from the National Charity League Juniors of San Marino, the San Marino Guild of Huntington Hospital, First 5 Los Angeles and individuals in our community.*

2008 Financial Review
Huntington Memorial Hospital and Affiliates

BALANCE SHEET

(in \$ millions)

	2008	2007
Property and equipment	343	316
Cash and marketable securities	249	276
Other assets	141	161
<hr/>		
Total assets	733	753
<hr/>		
Long-term obligations	222	227
Other liabilities	214	148
Net assets	297	378
<hr/>		
Total liabilities and equity	733	753

STATEMENT OF OPERATIONS

(in \$ millions)

Patient services and revenues	442	414
Other revenues	29	24
<hr/>		
Total revenues	471	438
<hr/>		
Salaries and employee benefits	262	245
Other expenses	219	201
Capital costs	26	19
<hr/>		
Total expenses	507	465
<hr/>		
Income	<36>	<28>

COMMUNITY BENEFITS

Huntington Memorial Hospital provides approximately \$44.7 million in qualified community benefits annually (based on figures compiled in June 2007). Specifically, community benefits include:

- Medical services available to the community only through Huntington Hospital.
- Charity care, including healthcare services provided to patients who meet certain criteria and cannot afford to pay, as well as differences between the cost of care and the amount of reimbursement for patients covered by Medi-Cal.
- Health research, education and training programs.
- Benefits directed at vulnerable populations and the community at large.

The hospital also provided \$32.4 million in additional support to the Medicare population and \$51.6 million to fund programs that would otherwise be absent from the community, for a total of \$128.1 million given back to the community in 2007.

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Dear Friends — It has been a great privilege to serve as chairman of Huntington Memorial Hospital's board of directors these past six years. And while there have certainly been challenges, my time at the helm of this fabulous ship has given me numerous reasons to celebrate.

The hospital has provided care through approximately 180,000 inpatient admissions and hundreds of thousands of outpatient visits, for example. It has expanded its facilities to further enhance the quality of care its patients receive...and the comfort they experience while on its campus. It has taken enormous strides forward with regard to technological advancements that speed diagnosis and improve treatment. It has continued to retain some of the world's very best physicians, nurses and other caregivers...and to train new physicians for our region's future.

Now, as I hand over the tiller, I find yet another cause for celebration — for the hospital's new chair, Jim Rothenberg, is truly the right man, at the right time, for the job! In a tough economic environment, Huntington Hospital will be led by an individual with unmatched financial acumen — a national and international financial leader who is also enthusiastic about serving our own community and its hospital.

Jim is chairman of Capital Research and Management Company, non-executive chairman of The Capital Group Companies, and vice chairman of Growth Fund of America and Fundamental Investors. Among leadership roles with a number of other philanthropic and financial organizations, he is a member of the Harvard Corporation, one of his *alma mater* Harvard University's two governing boards. More locally, he also serves on the boards of the RAND Corporation and the California Institute of Technology.

I believe we can all be pleased and proud to have an expert of Jim's stature helping to steward our community's most vital healthcare asset. The tiller is in competent, seasoned hands, giving the community an extra measure of confidence in a troubled time. I am certainly enthusiastic about my own continued involvement as a trustee, board member and chairman of the Community Benefits Committee under Jim's excellent, tested leadership.

Jim and his family have also been extremely generous contributors at Huntington Hospital over many years, and I know he joins me in urging every member of our community to support the hospital today — for only with such support can it remain here to stay...here for you.

Thank you all for the privilege and honor to have served as chairman of the board of Huntington Hospital for these past six years.

Lois S. Matthews

Lois S. Matthews
Chairman of the Board 2002-2008



2012 2013 2014 2015 2016

Our vision.

To become the finest community-based regional
medical center in Southern California.



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